Mayor Lisa Baldelli-Hunt

100th Day
State of the City Address

March 13, 2014
Goals

• Improving allocation of limited city resources (from all sources)

• Reduce city taxes

• Eliminate WBC

• Improve City assets and capital

• One City
Department Reviews

• Interviewing each department
  – What has been done
  – What needs to be done
  – How do we get there
Education

School Board
George Lacouture  Daniel Chattman
Soren Seale  Susan Pawlina
Jose Rivera

Superintendent of Schools
Dr. Giovanna Donoyan
Education

• I conducted a lengthy screening process which led to my final appointment of the City’s first non-elected school board
• Initiated a close working relationship with the School Superintendant
• Moving toward the merger of the financial management of both bodies
Kindergarten

• Currently working on the development of a revised full-day Kindergarten plan that:
  – Eliminates all costs to local taxpayers
  – Doesn’t overcrowd or compromise the existing Middle Schools
  – Provides teacher assistants in all classrooms
Education
City Finances
Finance Director
Thomas Bruce
Goals

• Eliminate Budget Commission oversight
• Restore Financial Stability
• Reduce proposed tax increases as adopted in the WBC’s five year plan
• Improve the City’s Bond Rating
• Enhance City/School financial management through proposed consolidation
Outstanding City Debt

- Total General Obligation Bonded Indebtedness: $220,279,411

- 2015 Annual Debt Service Requirement: $20,648,468

- 2014 Remaining Debt Service Requirement: $6,862,683
## Schedule of Bonded Indebtedness

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>DATE OF ISSUE</th>
<th>INTEREST RATE</th>
<th>AMOUNT OF ISSUE</th>
<th>SERIAL REQMT 3/10/14-6/30/14</th>
<th>MATURITY as of 3/10/14</th>
<th>OUTSTANDING</th>
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<tbody>
<tr>
<td><strong>Water:</strong></td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Water Improvements</td>
<td>5/26/05</td>
<td>3.25%-5%</td>
<td>$6,400,000</td>
<td>$</td>
<td>6/30/2014</td>
<td>$</td>
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<tr>
<td>RI Clean Water Finance Agency</td>
<td>4/22/03</td>
<td>2.27%</td>
<td>$10,165,250</td>
<td>$</td>
<td>9/1/2024</td>
<td>$6,435,000</td>
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<tr>
<td>RI Clean Water Finance Agency</td>
<td>3/15/05</td>
<td>2.704%</td>
<td>$4,000,000</td>
<td>$</td>
<td>9/1/2025</td>
<td>$2,690,000</td>
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<tr>
<td>RI Clean Water Finance Agency</td>
<td>5/14/13</td>
<td>2.100%</td>
<td>$4,400,000</td>
<td>$</td>
<td>9/1/2033</td>
<td>$4,399,000</td>
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<td><strong>User:</strong></td>
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<tr>
<td>RI Clean Water Finance Agency</td>
<td>12/12/07</td>
<td>1.54%</td>
<td>$1,100,000</td>
<td>$</td>
<td>9/1/2027</td>
<td>$770,000</td>
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<td><strong>Regional Wastewater:</strong></td>
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<tr>
<td>RI Clean Water Finance Agency</td>
<td>6/6/13</td>
<td>2.12%</td>
<td>$10,000,000</td>
<td>$</td>
<td>9/1/2034</td>
<td>$9,999,000</td>
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<tr>
<td>RI Clean Water Finance Agency</td>
<td>2/20/14</td>
<td>2.72%</td>
<td>$20,000,000</td>
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<td>9/1/2034</td>
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<td><strong>Finance:</strong></td>
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<tr>
<td>2011 General Obligation Deficit Bond</td>
<td>2/28/11</td>
<td>7.13%</td>
<td>$11,500,000</td>
<td>$2,330,000</td>
<td>6/15/2016</td>
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<td><strong>Public Works:</strong></td>
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<tr>
<td>Public Works</td>
<td>12/15/98</td>
<td>4.60%</td>
<td>$12,000,000</td>
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<td>6/30/2020</td>
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<td><strong>School &amp; Library:</strong></td>
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<tr>
<td>School</td>
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<tr>
<td>Library</td>
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<tr>
<td>Total School &amp; Library Bond</td>
<td>10/1/00</td>
<td>5.375%-5.7%</td>
<td>$17,940,000</td>
<td>$</td>
<td>10/1/2020</td>
<td>$8,620,000</td>
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<td><strong>School</strong></td>
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<tr>
<td>Middle School</td>
<td>11/12/09</td>
<td>2-6%</td>
<td>$74,000,000</td>
<td>$2,035,000</td>
<td>5/15/2034</td>
<td>$70,070,000</td>
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<tr>
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<tr>
<td>Pension Bond</td>
<td>11/12/09</td>
<td>2-6%</td>
<td>$74,000,000</td>
<td>$2,035,000</td>
<td>5/15/2034</td>
<td>$70,070,000</td>
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<td><strong>Public Works:</strong></td>
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<tr>
<td>Davison Landfill</td>
<td>5/26/05</td>
<td>3.25%-5%</td>
<td>$5,000,000</td>
<td>$</td>
<td>3/1/2035</td>
<td>$4,240,000</td>
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<td>Promac</td>
<td>3/9/09</td>
<td>4.27%</td>
<td>$2,450,000</td>
<td>$62,821</td>
<td>6/30/2019</td>
<td>$1,256,411</td>
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<td><strong>TOTAL BONDED INDEBTEDNESS</strong></td>
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<td></td>
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<tr>
<td></td>
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<td>$234,555,250</td>
<td>$4,427,821</td>
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<td>$220,279,411</td>
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## Annual Debt Service Requirements

<table>
<thead>
<tr>
<th>Maturing in Fiscal Year</th>
<th>General Purpose</th>
<th>School Purpose</th>
<th>Combined General &amp; School Purpose</th>
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<tbody>
<tr>
<td></td>
<td>Principal</td>
<td>Interest</td>
<td>Total</td>
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<td>2015</td>
<td>6,692,000</td>
<td>6,790,844</td>
<td>13,482,844</td>
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<tr>
<td>2016</td>
<td>8,293,000</td>
<td>6,614,513</td>
<td>14,907,513</td>
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<tr>
<td>2017</td>
<td>5,862,000</td>
<td>6,179,821</td>
<td>12,041,821</td>
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<tr>
<td>2018</td>
<td>6,123,000</td>
<td>5,918,925</td>
<td>12,041,925</td>
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<tr>
<td>2019</td>
<td>6,393,000</td>
<td>5,639,281</td>
<td>12,032,281</td>
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<tr>
<td>2020</td>
<td>6,693,000</td>
<td>5,340,210</td>
<td>12,033,210</td>
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<tr>
<td>2021</td>
<td>6,040,000</td>
<td>5,044,121</td>
<td>11,084,121</td>
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<tr>
<td>2022</td>
<td>6,079,000</td>
<td>4,757,810</td>
<td>10,836,810</td>
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<td>2023</td>
<td>6,371,000</td>
<td>4,458,704</td>
<td>10,829,704</td>
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<td>2024</td>
<td>6,697,000</td>
<td>4,136,292</td>
<td>10,833,292</td>
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<td>2025</td>
<td>7,040,000</td>
<td>3,789,113</td>
<td>10,829,113</td>
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<td>2026</td>
<td>6,673,000</td>
<td>3,435,054</td>
<td>10,108,054</td>
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<td>2027</td>
<td>7,124,000</td>
<td>2,699,515</td>
<td>9,823,515</td>
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<tr>
<td>2028</td>
<td>7,469,000</td>
<td>2,299,259</td>
<td>9,768,259</td>
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<tr>
<td>2029</td>
<td>7,886,000</td>
<td>1,874,928</td>
<td>9,760,928</td>
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<tr>
<td>2030</td>
<td>8,342,000</td>
<td>1,424,883</td>
<td>9,766,883</td>
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<tr>
<td>2031</td>
<td>8,814,000</td>
<td>946,976</td>
<td>9,760,976</td>
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<tr>
<td>2032</td>
<td>9,320,000</td>
<td>439,765</td>
<td>9,759,765</td>
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<tr>
<td>2033</td>
<td>2,489,000</td>
<td>134,375</td>
<td>2,623,375</td>
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<tr>
<td>2034</td>
<td>2,280,000</td>
<td>49,037</td>
<td>2,329,037</td>
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<tr>
<td><strong>TOTALS</strong></td>
<td><strong>$141,763,000</strong></td>
<td><strong>$75,474,385</strong></td>
<td><strong>$217,237,385</strong></td>
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Pension Fund for Police and Fire Retirees

- Investment Board
  - Richard Lepine - Chairman
  - Paul Bourget - Vice Chairman
  - Ernest Boisvert
  - William Tsonos
  - Steven Denoyelle
## Pension Fund for Police and Fire Retirees

<table>
<thead>
<tr>
<th>Amount</th>
<th>Description</th>
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<tbody>
<tr>
<td>$82,493,416</td>
<td>Accumulated Benefit Obligation Assuming no COLA</td>
</tr>
<tr>
<td>$47,937,994</td>
<td>Investment Fund Balance as of January 2014</td>
</tr>
<tr>
<td>$34,555,422</td>
<td>Pension Deficit</td>
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<tr>
<td>$3,465,000</td>
<td>City’s Annual Contribution</td>
</tr>
<tr>
<td>$8,589,878</td>
<td>Annual Payouts from Pension Fund</td>
</tr>
</tbody>
</table>
As required by charter, a detailed 2015 municipal budget will be submitted by my office.

My goal is to provide effective government at an affordable cost.
Fiscal Year 2015 Budget Review

• Accomplishments
  – Department heads became more familiar with their budgets and operations.
  – Department heads created and established priorities in terms of functions and the provision of municipal services.
  – Built a budget planning document and developed related tracking systems.
  – Department heads defined the department’s mission statement in terms of legal requirements and other objectives.
Public Safety

Director Eugene Jalette

Police
Chief Thomas Carey

Fire
Chief Paul Shatraw

E.M.A. Director
Timothy Walsh,
Deputy Fire Chief
Public Safety

• Retired Woonsocket Police Detective Lieutenant Eugene Jalette was appointed interim Public Safety Director in December 2013.

• Deputy Chief Paul Shatraw was appointed Fire Chief in February, 2014.

• Deputy Fire Chief Timothy Walsh was appointed EMA Director in March, 2014.
Police

• Enforcement

• Grants

• Community Work
Enforcement

• With the assistance of several law enforcement agencies throughout the country, six year old Daniel Britt was returned safely.

• Because of the continuous and diligent work of the department to curb illegal drug dealing, an arrest was made on March 4 on federal charges for possessing and trafficking fentanyl and heroin.
Grants

• The Department received a $5,000 grant from DOT to fund the enforcement of the texting while driving statute.

• State Homeland Security awarded a grant in the amount of $29,952 from the RI EMA for participation on the state’s Weapons of Mass Destruction Team.

• Through the efforts of Officer Joe Brazil, the Department acquired two military surplus Hummer vehicles valued at a total of $120,000 at no cost to the City.
Grants
New Police Vehicles
Community Work

• The Department remains an active participant in the Dr. Martin Luther King Jr. holiday weekend activities.

• The annual Police Toy Drive totaled approximately $8,000 in toys and money.

• In conjunction with the RiverzEdge Arts Project, a new mural is being painted in the lobby of the Police Station.
Fire

• Grants

• Temporary Dispatchers

• Enhancement
Grants

• **$200,000 Grant from CVS**
  – Fire and EMS personnel assisted in the development, training and implementation of an Emergency Response Team and Evacuation Procedural Plan for CVS Headquarters.
  – This Grant was used to purchase digital repeaters for all fire apparatus. This will ensure adequate coverage and interoperable communications for our first responders with all emergency agencies throughout the state.

• **$1,500 from the Woonsocket Rotary Club**
  – Used to purchase an accountability board that will enhance firefighter safety at emergency incidents.

• **$8,000 Assistance to Firefighters Grant**
  – This is currently being utilized to provide driver training simulator evolutions to all Fire and EMS personnel.
Enhancement

Working with the Police and Inspections Departments, we will be establishing a Code Enforcement Program utilizing tablet computers which will allow fire inspections to electronically collaborate with the inspection division as well as the police department. This is a joint effort of all divisions that will enhance communication and disseminate essential information both quickly and efficiently.
Woonsocket Animal Shelter
Woonsocket Animal Shelter

- Weekly Submission of adoptable pets for feature in local newspapers
- Volunteers are getting involved with the Shelter
- Girl Scouts are organizing an Adoption Day on 4/22 at Harris Library
New Woonsocket Animal Shelter

- New Facility

The City is working in an advisory capacity with a 501(c)3 non-profit that is undertaking a major fundraising endeavor in support of building a new animal shelter.
Public Works / Engineering
Director Alan Brodd
Public Works / Engineering

• Street Lights
• Water Treatment Plant
• Waste Water Treatment Plant
• Roads
• Evaluating and developing a sustainable five year plan that will restore vehicles and equipment
• Evaluating elimination of trash fee (tax)
Street Lights

• Street Lights are being turned back on in phases at no cost to the City.
• The lights in a portion of East Woonsocket have already been turned back on.
• Oak Grove was completed on Tuesday, March 11th.
Water & Wastewater Treatment Plants
Water & Wastewater Treatment Plants

**Water**
- Continue Planning, Evaluation of Procurement Options and Pre-design of the Much Needed New Water Treatment Facility
- Continue to Review and Evaluate All Available Site Options and the Staffing Requirements utilizing various available technologies.

**Wastewater**
- Continue Upgrades and Improvements to Existing Wastewater Treatment Facility to meet more stringent discharge requirements and improve Blackstone River Quality
- Working to Improve Communications with and the Performance of the Synagro Sludge Incinerator and Cogeneration Plant
- Royalties from the Plant Exceed $1,000,000 Annually
- Successfully completed change order process on the Wastewater Facility Construction project saving the City in Excess of $1,600,000 in construction costs
Roadway Paving

- Bids will be solicited for the repaving of Mill Street and Privilege Street and paid for with Federal CDBG funding.
- The City is in discussions with DOT regarding their responsibility to repair and resurface Cumberland Hill Road (Route 122).
- Potential reactivation of the 50/50 sidewalk program.
  - Assisting homeowners and business owners to construct sidewalks in front of their properties.
Equipment
Planning and Development

Planning Director Joel Mathews
Planning Development

- Blight: Dirty Thirty
- Ball Fields / Parks
- Land/Property Inventory
- Grants
- Coordination of efforts for revitalization of Main Street
- Emphasis/Marketing Diamond Hill Rd Vacancies and other scattered city sites
- Reactivation of the Redevelopment Agency & the preparation of the “Scattered Site Redevelopment Plan”
- Agreement with the U.S. Small Business Administration
Dirty Thirty
Dirty Thirty
121 Providence Street
Redevelopment Agency Board

- Douglas Brown
- Paul Gould
- David Lahousse
- Steven Lima
- Michelle Martineau
- Jeanne Budnick
- Steven Thibault
Redevelopment Agency Goals

• To assist the City through the use of their condemnation powers for the removal of scattered, severely blighted properties.

• To assist in the redevelopment of new commercial/industrial projects.

• Direct involvement in a potential MED Zone development.
Agreement with the U.S. Small Business Administration

• Later this month, I will sign an agreement with the US Small Business Administration and their resource partners that will bring a series of business workshops to the City.
• This will help to assure that Woonsocket small businesses have the tools they need to succeed.
• Workshops will cover a variety of business topics such as how to obtain financing, marketing, social media, etc.
Human Services

Human Services Director
Linda Plays
Human Services

• Working to obtain a grant from the Department of Elderly Affairs for $12,568 to help cover operational expenses for the Senior Center.
• Exploring the potential for an improved/better functioning facility for the senior population.
• Assisted approximately 20 families with displacement issues this winter. Many of the properties were in a state of foreclosure/bank owned.
• Meeting with local nonprofit agencies to get a clear understanding of what services they offer. This is an ongoing effort.
• Daily support pertaining to Constituent Affairs.
• Compiled a comprehensive list of all City boards and commissions.
Law Department

City Solicitor
Michael Marcello, Esq.
Previous Administration

• Part-time City Solicitor
• No current set of RI General Laws
• No access to online legal research tools
• No unified case list of labor or arbitration proceedings
• No on-going monitoring of City litigation or coordination with outside counsel
• Excessive expenditures for outside legal counsel
Neglected Property on Broadway

• Case appealed to Superior Court from municipal court finding of the operation of an illegal junkyard
• This issue has plagued previous administrations
Accomplishments

• Hired full time Solicitor
• Instituted tracking of all current litigation and labor arbitrations
• Reviewed and coordinated all pending worker’s compensation claims with carrier
• The City has not retained any outside legal counsel except for specialized projects like bond counsel for the Wastewater Treatment Plant
Accomplishments

• Department heads and employees have instant access to quality legal advice and resources on a daily basis
• Solicitor serves as a primary contact with labor unions to resolve grievances
• Solicitor attends all minimum housing municipal court hearings to ensure our housing stock is cared for to prevent further eyesores
• Working closely with Planning Department to spearhead “Dirty Thirty” project
United Veterans Council
Veterans Park

• New Park to be Constructed on Davison St.
• United Veterans Council
• Eagle Scout Project - Christopher Lepine
• Gold Award Project - Jennifer Lepine
• Projected Completion: July 2014
Veterans Park
Main Street Parking Lot
Cellular Service

- My administration moved quickly to identify savings and switch carriers.
  - Over $6,000 first year savings.
  - Over $2,400 savings in out years.
Telephone Service

• My administration quickly identified savings

- Proposed annual savings of over $11,000 that will be presented to the City Council and Budget Commission
Consolidated Fire & Police Dispatch

• Immediate implementation of a plan for final State Budget Commission approval.

• The hiring of temporary, part-time civilian dispatchers to replace firefighters.

• City is projected to realize savings of $630,000 per year in personnel costs.
License Plate

Rhode Island

NVS-256

Woonsocket Villa Novans

Rhode Island

NVS-256

Woonsocket Villa Novans
Avenue “A” Armory

• In negotiations with the state to acquire for one dollar.
• Proposed home of the Water Department’s distribution staff, vehicles and equipment.

Current Water Distribution Facility
Pothole Patcher

- Thanks to the efforts of Councilman Chris Beauchamp and Public Works Director Alan Brodd, the City will secure a Vibco GR1600 Pothole Patcher Vibratory Roller at no cost.
Temporary Dispatchers

• Reached agreement with unions to hire 14 part-time, temporary fire dispatchers.

• Their employment will begin in April, 2014

• Savings will immediately begin upon their replacement of the existing firefighters.
Volunteering Program

• This program will offer the opportunity to share your time, energy and talents on a wide variety of City Projects.

• In these challenging times it is more important than ever that we all get involved and work together for a better future and a stronger Woonsocket.
Volunteering Program

“Woonsocket Proud... Standing Strong”

www.ci.woonsocket.ri.us